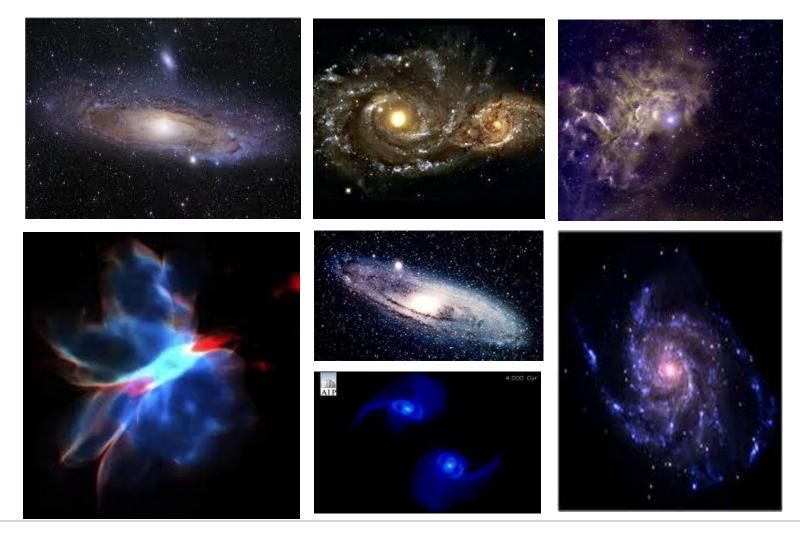


Kevin Fickenscher, MD
President & Founder
CREO Strategic Solutions
Bend, Oregon





The New Metaphor: Galaxy Formation ~ Information Organization





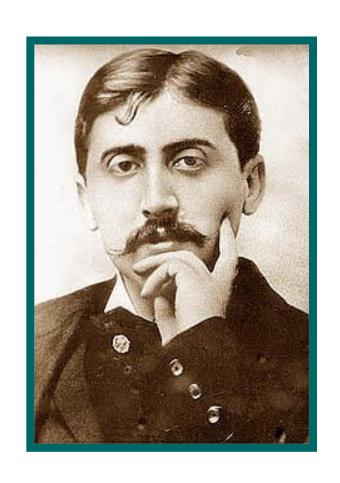


The truth is that we don't understand star formation at a fundamental level.

Abraham Loeb Harvard Center for Astrophysics

The New Metaphor...

- Move from homogenous mix of amorphous material that includes gases, matter and dark matter
- Primordial fluctuations ultimately create structure by creating the gravitational pull that integrates gases, dark matter and matter
- Galaxies eventually cluster across a web of filaments that can cause gravitational interaction which shifts the pace and breadth of expansion and formation
- Many galaxies in the universe are gravitationally bound to other galaxies, that is to say they will never escape the pull of the other galaxy



"The real voyage of discovery consists not of finding new lands but of seeing the territory with new eyes."

- Marcel Proust



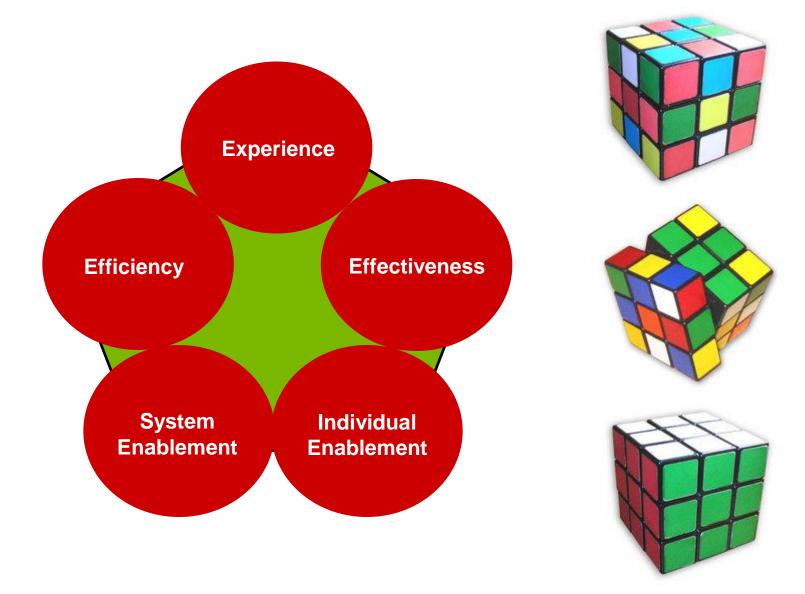
I never make predictions, especially about the future.

Yogi Bera

The Reality Check...

- Philip Tetlock, Ph.D. a psychologist at the University of California has studied "pundits" and "opinion makers" for the last 25 years.
- Focused on 284 prominent economists, foreign-policy specialists, and journalists and evaluated 82,000+ predictions
- His finding? the vast majority of experts perform "worse than random" with an accuracy rate of less than 50% and liberals, moderates and conservatives were "equally ineffective" in their predictions.
- Conclusion: "Our political discourse is driven in large part by people whose opinions are less accurate than a coin toss."

Five Drivers: eHealth...



So, what are the elements impacting the direction of eHealth?

Elements of eHealth...

The Genome

The Connectivity

The Network

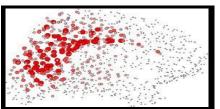
The Diffusion

And, Transparency







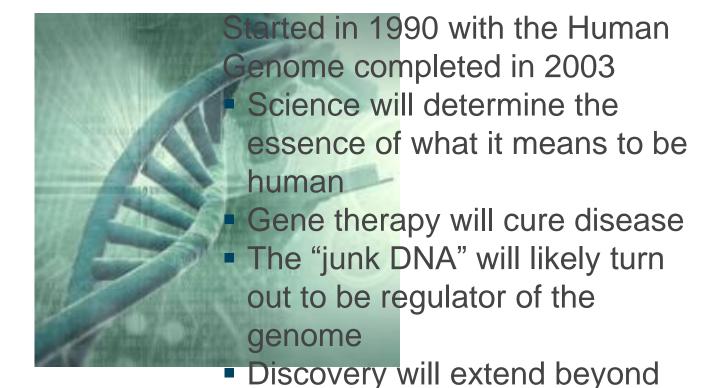




The Genome



The Pace of Genomic Discovery...

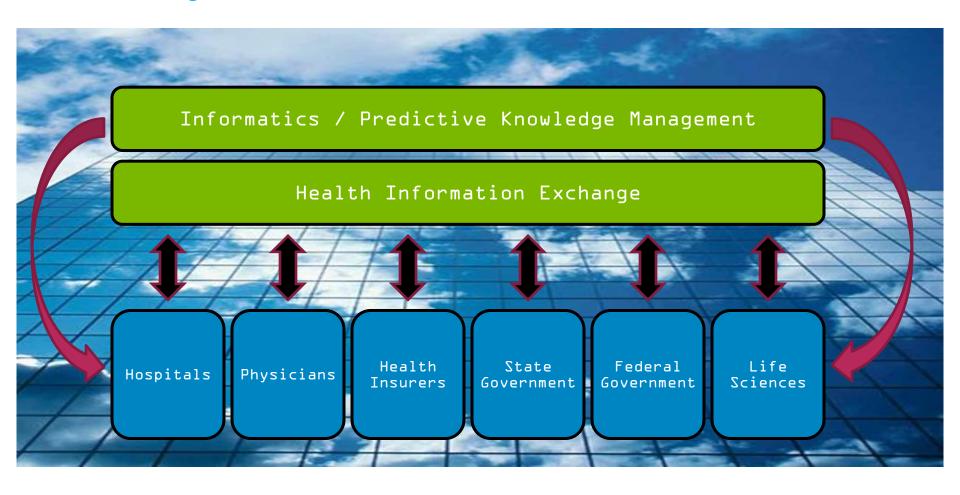


the confines of science

The Connectivity



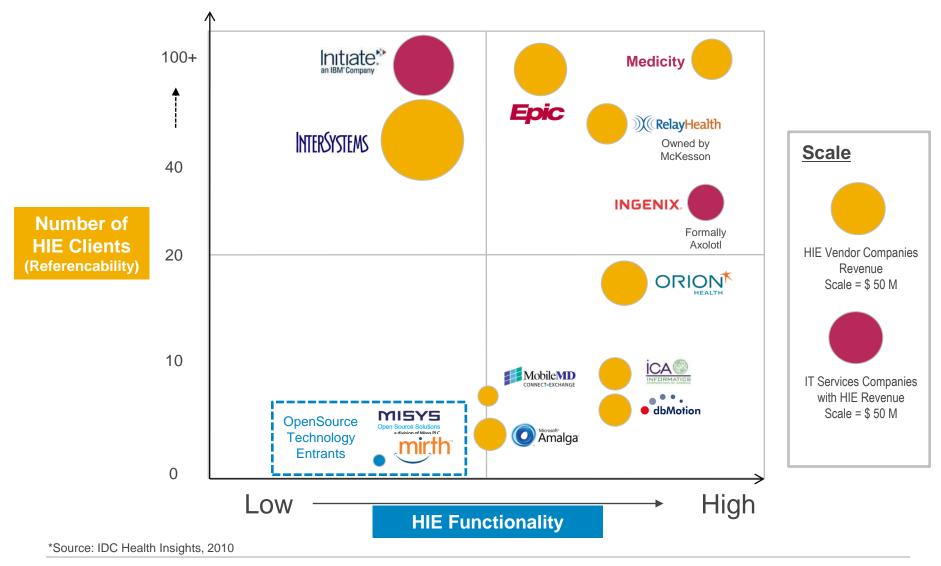
The Evolving Healthcare Platform...



Adaptive Public Health Coaching Crowd Sourced Research Biologic Previews Diagnosing the Pre-Sick
Therapeutic Health Information Patterns
Optimized Health Patterns

Health Information Exchange - Competitive Environment

Pure HIE Vendors are beginning to consolidate into Services or EMR organizations creating increased competition



HIE Deployments

According to a 2009 KLAS study, Medicity was the egment leader among active HIEs in the Acute-to-Ambulatory HIE space with over 49% of HIE deployments



16%

Medicity

Aviator

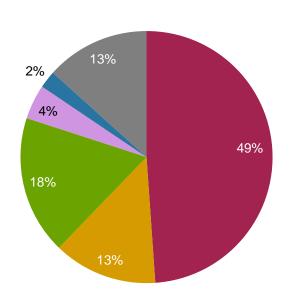
RelayHealth

EPIC

Orion Health

GE

of live Acute-to-Ambulatory HIEs



Note: Relative contribution to the HIE segment is based on active HIEs, not revenue

■ Other

Source: KLAS 2009 HIE Study

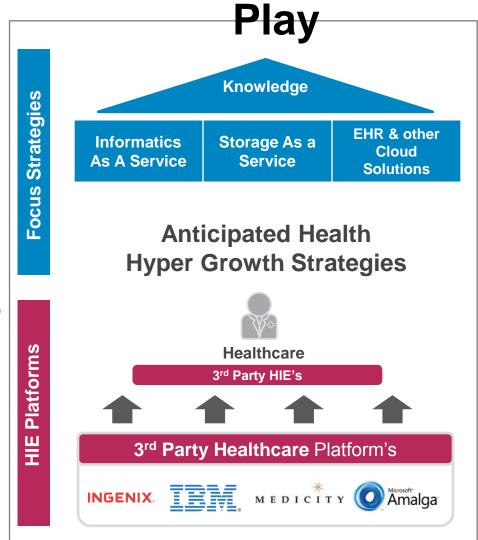
Supporting Solution Play





















Health Information Exchange – International Markets

Geography	HIE Investment/Analysis	HIE Spend Analysis	HIE Opportunity 2010-2015
China	 China announced a \$124 B stimulus package over three years to fundamentally reshape the healthcare sector. A key element of the plan is to modernize healthcare services with digital hospitals, electronic medical records, and next generation information networks. HIE spending concentrated on establishing Regional Healthcare Information Networks (RHIN) 	China will allocate 1.2% to 1.8 % of the \$124 B stimulus budget toward healthcare IT, or approximately \$1.45 B to \$2.6 B	
Germany	 Germany's national e-health project aims at connecting 2,200 hospitals, 100, 000 GP's, 21,000 pharmacies and 200 public health insurance companies Seven Pilot Regions with 10,000 patients each. Germany has suspended its e-health project, with a review to be carried out of security and confidentiality 	Overall project cost is to be about €14.4bn by 2017	
UK	 Summary Care Record: The Electronic Patient Record initiative, part of the National Health Service (NHS) National Program for IT. Majority of implementation was suspended by the Department of Health this year 	\$19.1 B initiative to computerized the NHS in England	
Canada	 Canada Health Infoway - Federally funded organization tasked with accelerating the development of Electronic Health Record across Canada. Ongoing investment in Infoway is expected to continue based on Government Focus 	Alberta spend = \$1.4B on EHR/HIE. Ontario and BC expected to mirror spending over the next 3 years	
Middle East	 •UAE: •UAE healthcare system supported heavily with state funding and vision • Privatization initiatives high (DHCC) • Saudi Arabia: \$4.5 billion to spend on new hospital infrastructure 	Middle East healthcare expenditure is expected to grow at a CAGR of 13% during 2007-2012	
		Low	High

Health Information Exchange – International Markets

Geography	HIE Investment/Analysis	HIE Activity/Spend Analysis	HIE Opportunity 2010-2015
Australia	 December, 2009:finalized national strategy for e-health adoption Strong HIE focus /prospect through the National Shared Individual EHR 	Projected to spend \$467 Million over the next two years, in order to provide every Australian with an electronic health record by 2012	
Brazil	 1999: National Health Card Project (NHCP) was initiated for the Public Sector to create a national patient identification and information system for the Brazilian Unique Healthcare System Main goal of the NHCP: Collect information on patient treatments in a national repository of health records. The system was first deployed in São Paulo Private Sector: The TISS project is focused on integrating healthcare information nationwide in accordance with the National Health Care Project 		
Mexico	E-Health Program in Mexico established which will focus on developing a country wide HIE	Currently in procurement for 1 st HIE . Additional HIE tenders are expected in the next 18 months	

Low High

Considerations in the HIE Space...

Healthcare Education Manufacturing Others Non-US - Solution Synergy Cloud/ Next Generation/ Hosting/ Consulting **Horizontal**

The Network



HIE market drivers

 HIE's provide the connectivity infrastructure required to achieve longitudinal electronic health records - an unmet market requirement

 ARRA stimulus package released \$564M in FY11 to fund the creation of State HIEs

 Health information interoperability is a requirement for EMR/EHR "Meaningful Use"

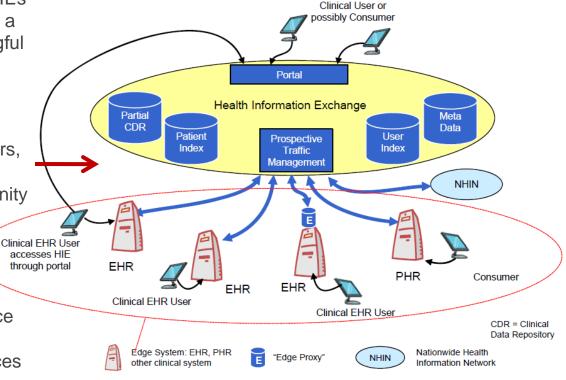
HIE Operators have customer access

 Access to dozens of hospitals, payers, clinics, hundreds of physicians, thousands of patients at the community level

HIEs enable new businesses

- Longitudinal health record services
- Healthcare informatics
- Medical Image Archiving as a Service
- Clinical & business consulting
- Health reform technology and services
- Integrated health management
- Other consumer based services

Strategic Value of Community Based Networks





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The only sustainable competitive advantage is the ability to learn faster than the competition

Peter Senge

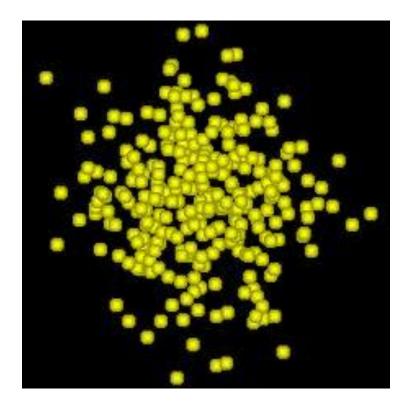
The Network in Support of Personalized Medicine

- Best Practices
- Communities of Practice
- Precise Diagnostics
- Real-timeTherapeutics
- Decision Support
- Knowledge Dispersion





The Diffusion





Treatment

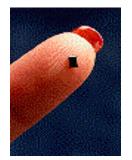
Transparency



Predictive Knowledge Management...



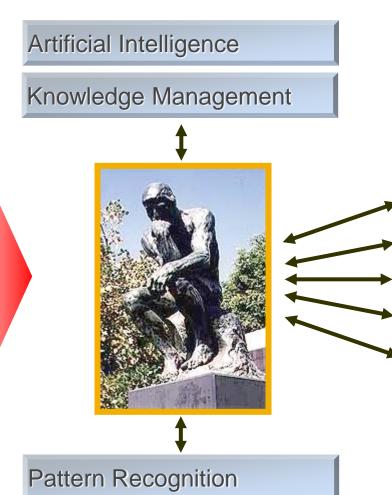
Standardization



Peripheral Intelligence



CaaS



Data Mining

In May, 2010 Lancet Neurology published a study showing that the generic drug lithium did nothing to slow the

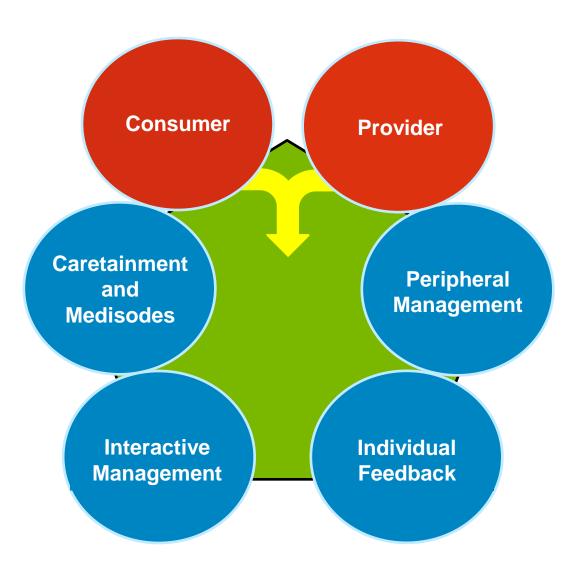
course of amyotrophic Decision Supportation

PatientsLikeMe, a forprofit patient
networking site and
data aggregator based
personalidation,
came to a similar
conclusion, more
quickly and at much
less cost.

Global Marketing

So, how does eHealth become a reality?









The basis for success is not how much you know but how fast you can learn.

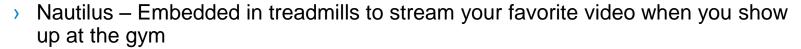
Jeffrey Immelt, CEO General Electric

Peripheral Management



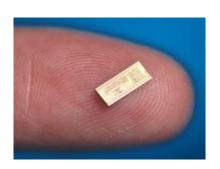
Making Small Smaller...

- Embedded Chips = Intel "Atom Chips"
 - @ \$10B market with only \$1B generated in 2009
 - Not as powerful as PC-based chips but economical
 - Examples



- LG Electronics Placing in signs that will recognize your age, gender and other characteristics as you pass by creating customized messaging
- India banks are placing in handheld terminals that serve rural areas off the electricity grid so that when an itinerant teller visits a village, it allows locals access to loans and other banking services

Consider the possibilities for healthcare...

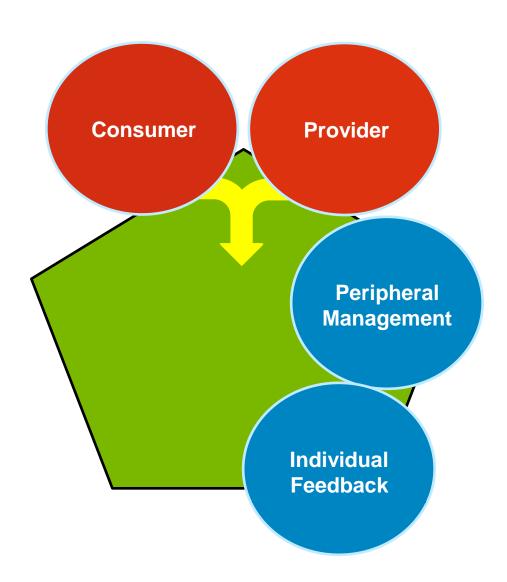


Peripheral Management: CHF





- Remote monitoring of homebound heart failure reduces hospital admissions
- > 5 million people affected in the USA with incidence increasing
- CHF hospitalizations have tripled in the last three decades
- ~ \$37+ billion in direct costs
- Non-pharma interventions can have a huge impact
- Signs and symptoms frequently start before ER admission

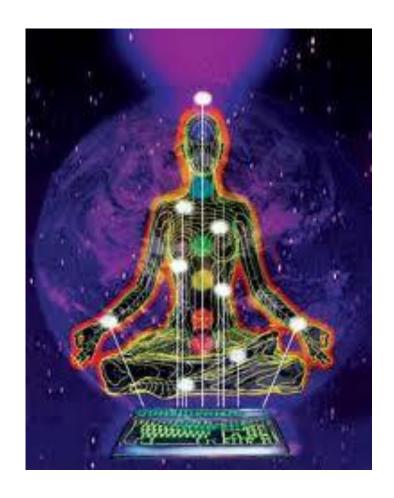




Feedback is the breakfast of champions.

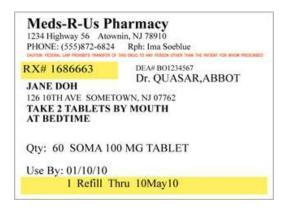
Ken Blanchard

Individual Feedback



Twitter Example – Medication Reminders

Direct Message: d + username + message





(sent at 8pm local time)

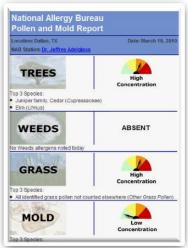
d JaneDoh Reminder to take 2 -100mg SOMA tablets

Other ideas include discharge instructions, immunization reminders (on patient's birthday), etc.

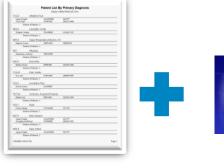
Twitter Example – Creating Allergy & Ozone Alerts

Data Providers





Allergy Patients









<u>Generic</u>

#AddergyAlert #HighPollenCount - Los Angeles - May-2010

+

#NWS Inversion Alert #Ozone Level - Los Angeles

Specific Alerts

d JaneDoh #HighPollenCount Los Angeles - May-2010 take <med_name> d JohnDoh #HighPollenCount Los Angeles - May-2010 wear mask outside

An Example: Biofeedback for Pain

A Biofeedback treatment device for

pain management

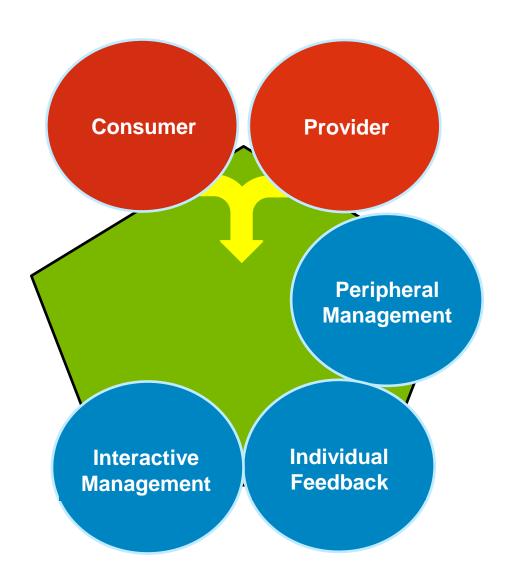
sor generates a signal nts skin with the return a microprocessor that atient's inflammation.

med the affected area ing" of the feedback

ed medication delivery

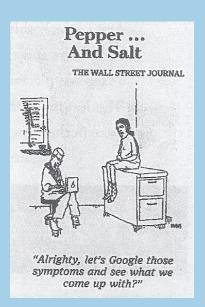
http://www.faqs.org/patents/app/200903 26612#ixzz16bWirXzh

The Future of Healthcare...









Interactive Management



Who seeks Health Information Online?

The majority are those who



Source: Pew Internet & American Life Project Survey, November-December 2008. N=2253. Interviews conducted in English or Spanish. Margin of error is ±2%.

The Virtual Physician-Patient Relationship...

The Academic Perspective:

- http://hsc.unm.edu/som/telehealth/ = Center for Telehealth and Cybermedicine Research
- http://www.amda.com/about/mission.cfm
 Directors Association

The Commercial Perspective:

- MDLiveCare.com = primary care services
- SpecialistsOnCall.com = specialty services
- NuPhysicia.com = primary and specialty services
- YouChoseYourFavoriteVirtualHealthcareWebsite.com = ???



The New Social Media

Human speech is the first social media. The new technologies simply extend our voice...

- Social media are simply a new way of staying connected with those we want to be connected with – it's just that the scope and breadth have changed.
- We don't totally understand the impact of social media.
- Communications are about relationships not, technology.
- If you have nothing to say, it doesn't make any difference what medium you use. It will still be irrelevant.
- The power of the simultaneity of conversations beyonds our grasp.
- Fear of the future never got us there...



Three Examples: The CDC

- Use "eCards" send messages as a friendly reminder from a trusted source to get screenings (e.g. mammography, colonoscopy, etc.) + much more effective than a public service announcement
- Partnered successfully with Whyville (a virtual world) for youths aged 12-14 to present messages on seasonal flu
 - In 2007, some 41,000 visitors to the site had their avatars vaccinated against the fictitious Why flu in the virtual world
 - 1,800 seniors who play the game online with their grandchildren
- Pilot HIV/AIDs prevention campaign that uses videos made by college students sent via cell phones to friends...Smoking cessation next.

An Example: Logical Images



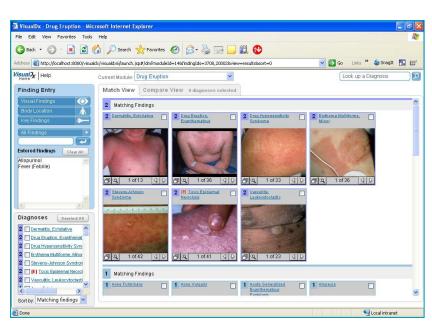
- Used by 1,300 health care sites nationwide & six state public health departments have licensed VisualDx for every hospital in their respective states
- 30+ medical schools have integrated VisualDx
- Integrates into telemedicine

An Example: Logical Images

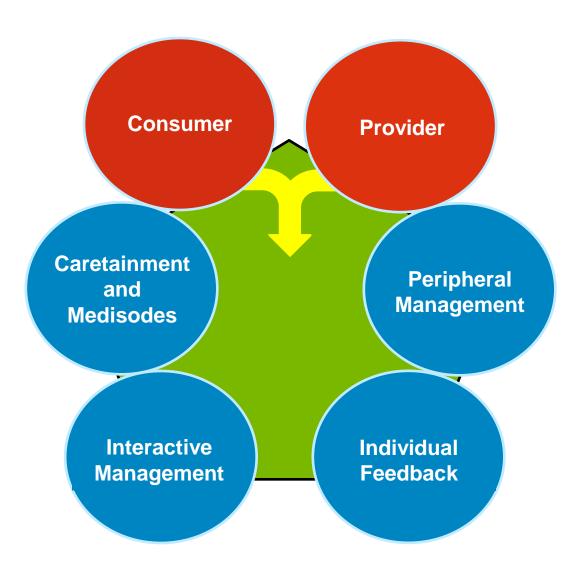
- Search by patient factors
- Develop a *visual* differential diagnosis
- Desktop and Laptop
- · Iphone, Ipad, Itouch
- Droid (Nov 2010)







The Future of Healthcare...







"I would rather entertain and hope that people learned something than educate people and hope they were entertained."

Walt Disney

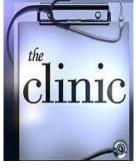
Caretainment

Edutainment!











"Medisode"

The Case for Video



- "Pictures...trigger instinct, emotion and impulse" (Bergsma 2002, TV Goes to School)
- People remember:
 - 10% of what they read
 - 20% of what they hear
 - 30% of what they see
 - 50% of what they see and hear

"People generally remember about twice as much when they see and hear something, than when they only see or hear it."

The Case for Video



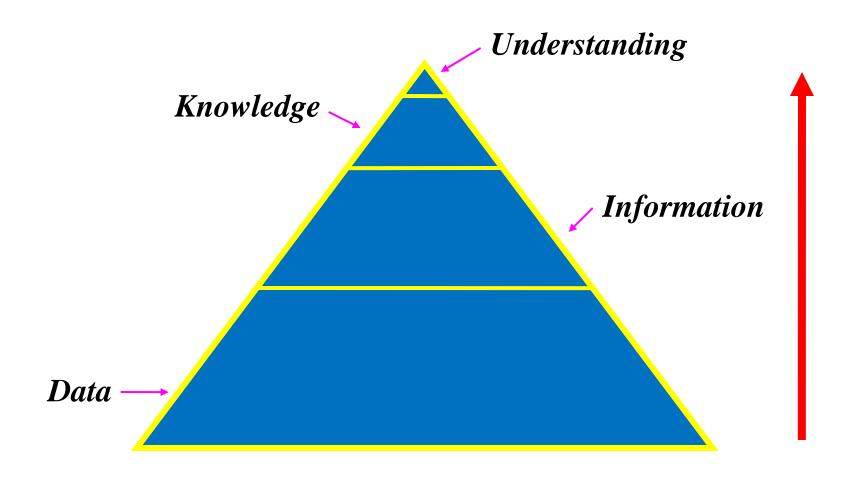
- Number of American users frequenting online video destinations climbed 339% from 2003-2009
- Time spent on video sites increased 2,000% over the same period
- From 2008-2009
 - number of video streams grew41%
 - streams per user grew 27%
 - total minutes engaged with online video grew 71%

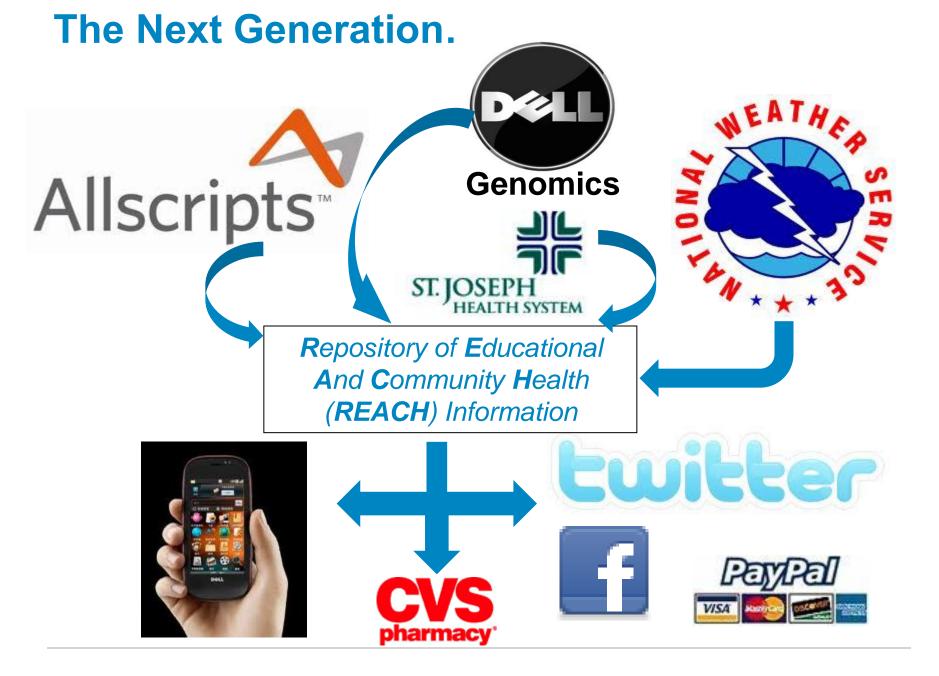
An Example: Unity Media or HealthNuts



So, where does the current environment take us?

DIKU Framework





eHealth / Personal Medicine— More than Genes...

The Genome

- The Connectivity
- The Network

The Diffusion

And, Transparency







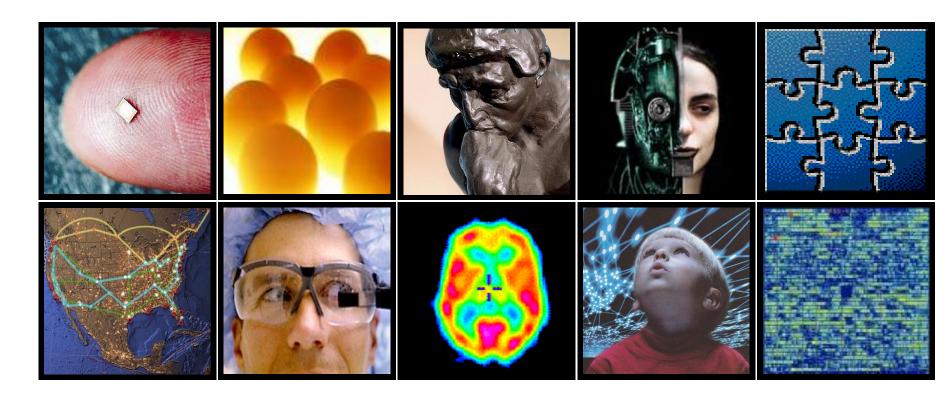




Satisfaction – when I want it...

Outcomes – with the results I want...

Value – at the right cost



Thank You...

Kevin Fickenscher, MD

Founder and President
CREO Strategic Solutions
3131 Connecticut Avenue, NW
Suite 2407
Washington, DC 20008
(541) 728-8422 – Assistant

drkevin@creostrategicsolutions.com



twitter = @MDKev